

News from Aon Canada

Agility in response to growing disruption a key differentiator for Aon's 2019 Best Employers in Canada

Best Employers distinguish themselves by better managing people through change

TORONTO (November 8, 2018) - Released today, the 2019 Aon Best Employers in Canada Study - the country's premier benchmark for the quality and performance of excellent workplaces - recognized 49 companies, including 30 organizations with more than 400 employees and 19 small and medium-sized enterprises (SMEs). Now in its 20th year, the Aon Best Employers in Canada Study is based on the opinions of more than 200,000 employees across approximately 240 Canadian organizations.

The Best Employers in Canada Study focuses on the factors that characterize organizations with highly engaged employees. This year, the Study found that overall employee engagement among Canada's Best Employers was largely unchanged from last year and, as in previous years, it shows that organizations with high levels of employee engagement create a strong and compelling employment brand, excel at fostering a high-performance culture and have engaging leaders. An emerging differentiator for Best Employers, however, is their ability to effectively respond to increasing organizational disruption and to help employees manage through a rapidly changing work environment. A key trait among these Best Employers is their ability to demonstrate organizational agility and respond proactively and quickly to the forces behind these changes.

"The rapid advancement of technology is disrupting organizations and creating challenges that have the potential to stand in the way of realizing the full benefit of this technology on their business results, and this year's Study demonstrates organizations that can effectively respond to those challenges also achieve high employee engagement," said Todd Mathers, Partner and Culture & Engagement Consulting Leader, Aon in Canada. "Technology is fundamentally changing the nature of jobs and the work that many employees do. But the need for the 'human' element to drive organizational success is more important than ever. The vital question for employers is, 'How do we maintain a highly engaged workforce through these changes so that our employees can continue to contribute to our success as a business and to be a competitive advantage for us?'.

"In this year's Study, we've found that high-engagement organizations distinguish themselves by how quickly they respond to change and how well they manage and support employees through it," added Mathers. "Best Employers score much higher in the survey in agility of decision-making, quickly and effectively implementing new innovations and other changes. while also excelling in the areas of employee learning and development, effective allocation of talent to get work done, and making employees feel valued. It boils down to this: Best Employers help people understand where they need to focus, give them the support they need to perform at a high level in a changing work environment, and have engaging leaders who help employees feel valued and part of the organization's success."

Key Facts:

- Average engagement for Platinum-level Best Employers (top 25% of all organizations) stood at 78% down slightly from 79% last year. Average engagement among Gold-level Best Employers (top 33% of all organizations) is 72% this year, compared to 73% last year.
- Among sectors, Banking and Financial Services represented the greatest number of Best Employers, followed by Software and IT, Construction and Engineering, and Insurance.
- Best Employers are more agile than other organizations, and score much higher in supporting new ideas (78% vs 55%) and investing in them quickly (68% versus 43%), and supporting employee learning and development (83% vs 62%).
- Best Employers allocate talent more effectively, scoring higher in having the people resources to get work done (66% to 44%) and in attracting the right people to achieve business goals (73% to 51%).
- Best Employers help employees feel valued, scoring higher than others in performance feedback (69% to 47%), recognition beyond pay and benefits (67% to 46%) and senior

leaders' treatment of employees as the organization's most valuable asset (73% to 51%).

 Best Employers live up to a compelling employer brand, scoring higher in delivering on the employee experience they promise (73% to 50%) and reputation as the best place to work (78% to 58%).

Aon's Best Employers in Canada for 2019

The following *Aon Best Employers* in Canada award recipients appear in the print edition of *Maclean's*, the online edition of *Canadian Business* magazine, available on November 8, and in the November 9 edition of *La Presse*.

Platinum award recipients

Allstate Insurance Company of Canada – Markham, ON Equitable Bank – Toronto, ON Alterna Savings and Credit Union - Ottawa, ON Farm Credit Canada - Regina, SK ATB Financial - Edmonton, AB Federal Express Canada Corporation -BBA - Mont Saint-Hilaire, QC Mississauga, ON Innovation Credit Union – Swift Current, SK Bennett Jones LLP - Calgary, AB Birchwood Automotive Group - Winnipeg, MB Intact Financial Corporation - Toronto, ON British Columbia Automobile Association - Burnaby, BC Keg Restaurants Ltd. - Vancouver, BC Canadian Apartment Property Real Estate Investment Libro Credit Union - London, ON Trust - Toronto, ON Maritime Travel Inc - Halifax, NS CIMA+ - Laval, QC Marriott Hotels - Mississauga, ON Davis Auto Group - Lethbridge, AB Meridian Credit Union - Toronto, ON Dilawri's Crown Auto Group - Winnipeg, MB SAP Canada - Toronto, ON Edward Jones - Mississauga, ON Stikeman Elliott LLP - Toronto, ON The Co-operators - Guelph, ON

Gold award recipients

Cintas Canada Limited – Mississauga, ON Clark Builders Group of Companies – Edmonton, AB Colliers International – Canada – Vancouver, BC LoyaltyOne – Toronto, ON MNP LLP – Calgary, AB

Aon's Best Small and Medium-sized Employers in Canada for 2018

The following Aon Best Small and Medium-sized Employers in Canada award recipients (<400 employees).

Platinum award recipients

Axonify – Waterloo, ON
BlueShore Financial – North Vancouver, BC
DLGL Technologies Corporation – Blainville, QC
GEF Seniors Housing – Edmonton, AB
Grantek Systems Integration Ltd. – Burlington, AB
Kindred Credit Union – Kitchener, ON
Les Residences Distinction – Granby, QC
Nor'West Co-op Community Health – Winnipeg, MB

Prairie Centre Credit Union – Rosetown, SK Ryan ULC – Mississauga, ON Scott Construction Group – Burnaby, BC Solutions 2 GO Inc. – Brampton, ON Solvera Solutions – Regina, SK The Municipal Infrastructure Group – Vaughan, ON Trisura Guarantee Insurance Company – Toronto, ON Vigilant - a DRW company – Montreal, QC

Gold award recipients

Boone Plumbing and Heating Supply – Ottawa, ON Cority Software Inc. – Toronto, ON

Optimus SBR - Toronto, ON

About the Aon Best Employers in Canada Study

The Aon Best Employers in Canada Study is the country's premier benchmark for assessing the quality and performance of workplace excellence using global standards based on more than 20 years of learnings and best practices from Aon studies conducted all over the world, relying on data collected in more than 150 markets from over 9,000 organizations in 68 industries, including over 200,000 employees of 240 companies of all sizes in Canada. Recognized organizations have achieved outstanding results among their Canadian counterparts for engaging employees, demonstrating effective leadership, building a performance culture and leveraging the strength of their employer brand.

High employee engagement



Best Employers demonstrate great agility in an environment of organization disruption



Platinum Best Employers do a better job of investing quickly in new ideas that will drive future success.

Best Employers are more effective at attracting and effectively deploying the right talent





Best Employers score better at attracting the people they need to achieve their business goals.

Top 4 Industries

Aon Best Employers









Banking and Financial Services

Software and IT

Insurance

Construction and engineering

Our four indices to measure workplace success







Culture



Engagement

Employer Brand

Media contacts

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